The Bay Community Theatre

Annual Meeting February 14, 2022



Agenda

Election of the Board of Directors

- Overview of 2021 and Beyond with Q&A
- Election Results.
- Adjourn



Board Slate - up for election

- Rick Andrews
- Jim Nairne
- Jeff Slocombe
- Sherry Edwards
- Kevin Maher
- Cheryl Hutchinson
- Jim Koch
- > 1 Member = 1 Vote.
- > Member must be present to vote.
- See Denise Genoa today for an election ballot.





Our Mission

The Bay Community Theatre

Our mission is to enhance the access and appreciation of cinema, performing, and literary arts by providing a local venue for cultural, intellectual and educational programs, and to maintain and protect the historic Bay Theatre building.



Year 3: A Pivotal Year

- 1. Pandemic continued!
- 2. But, we focussed on the future and audiences started to return.
- 3. We are now opening a new chapter: moving from "saving the Bay" to now making it better than ever for many years to come.



Pandemic Severely Impacted our Operations

January thru April: Closed.

May:

Open - reduced days and showings.

June - December:

Open 7 days/week.



Theatre Attendance Started to Recover

Total Tickets Sold 2021:

6,954

+84% or +3,171 tickets vs. 2020 -60% or -10,409 tickets vs. 2019



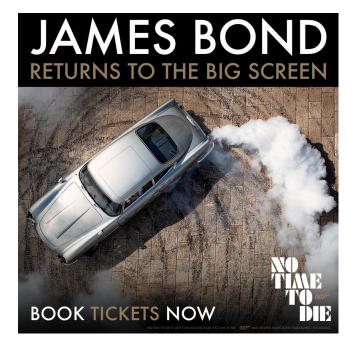
Lots of Terrific Films! - new and old

- Cruella
- In the Heights
- Fast & Furious 9
- Dream Horse
- Space Jam 2
- Jungle Cruise
- Wizard of Oz
- Respect
- Stillwater
- Free Guy
- Roadrunner
- Grease
- Cry Macho
- Addams Family 2

- No Time to Die
- Alpinist
- Eyes of Tammy Faye
- Truffle Hunters
- Eisenhower
- Falling for Figaro
- Ghostbusters
- Polar Express
- Best Summer Ever
- It's a Wonderful Life
- ✤ Elf
- National Lampoon Christmas Vacation
- A Christmas Story
- Sing 2



Our #1 Movie in 2021







Our Runner-Ups

#2



In the Heights







Many Special Events

CONCERT

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7 PM

Live music, film series, community events



HOLIDAY

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Despite Difficult Times... Fundraising was strong

Individual Donations	\$104,178
Rotary Grant	\$50,000
SBA Grant	\$124,420
Total	\$275,898





Our "new" General Manager - Nicki Miller





Financial Summary

<u>Income</u>

 Income
 \$296,047

 Cost of Goods
 \$46,702

 Expenses
 \$130,667

 Net Income
 \$118,678

Tickets & Concessions: \$84 Donations & Grants: \$154 Rental Income: \$35 Memberships, Other: \$23



Financial Summary

Balance Sheet

Current Assets	\$492,725
Fixed Assets	\$698,482
Total Assets	\$1,191,208

Current Liabilities	\$124,288
Long Term Liabilities	\$597,894
Total Liabilities	\$722,162

Total Equity \$469,045

Total Liabilities & Equity \$1,191,208





Building for the Future





The Bay Community Theatre

By 2025, the Bay Community Theatre will grow from a quaint small town theatre saved from closure to a thriving, proactive, and inspiring anchor for the entire region. We will provide our local families with an affordable, safe and positive experience for learning and joy.

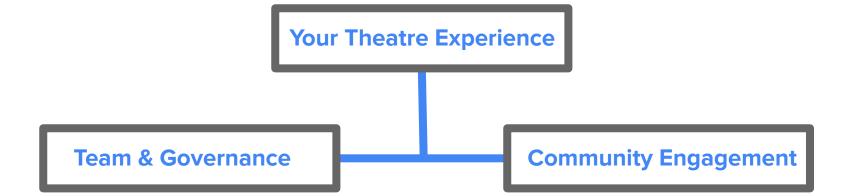
"The Bay" will continue to be primarily a single-screen movie theatre but will also offer live performances and serve as an important gathering place for community events.

By 2025, the theatre will have updated technology and infrastructure to provide our patrons a top quality experience and to protect our historic building.

The theatre will be financially strong with low or no debt, careful and transparent expense management, and revenues from ticket sales, fundraising, memberships, and sponsorships.



Toward Our Vision: 3 Pillars





Your Theatre Experience

Great Programming

2 Season Strategy

Add Value Whenever Possible.

Films w expert speakers, creative series, special events, locally relevant topics. Live shows, private screenings, community events.

• Friendly and Welcoming Everyday.

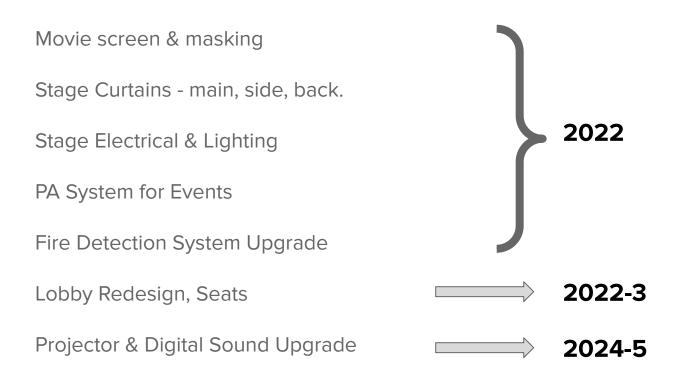
This is <u>your</u> theatre... we're happy to see you!

High Quality Infrastructure

Sound, projection, stage, lighting, restrooms, seats, concessions, etc.



Asset Replacement Priorities



Ongoing Building Maintenance (roof? HVAC?, marquee, exterior paint, etc)



Community Engagement

Lots of Ways to Be Part of The Bay

- Come to the Movies!
- Become a Member
- Volunteer
- Donate
- Sponsor the theater or an event

Key Outreach Focus: local families.



Team & Governance

• Active & Involved Board & Extended Team.

- Lean paid staff... GM now on board.
- Positive, no-drama culture!
- Volunteers

<u>Close Money Management</u>

- Keep expenses under close control. Always pay bills on time, in full.
- Consistent and visible financial reporting.
- <u>Create A Sustainable Long Term Foundation</u>

Reduce debt (mortgage), maintain operating reserve, create recurring revenue streams.

- <u>Raise Capital to Replace Obsolete Infrastructrure</u>
 - Urgent items: screen, curtain, lighting, stage electrical.



2022 Annual Meeting

Q & A



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